# **3D** V<sub>+</sub>R **3D**EXPERIENCE

# Analysts Meeting Q1 2013

Bernard Charlès, President and CEO Thibault de Tersant, Senior EVP and CFO



# Forward Looking Information

Statements herein that are not historical facts but express expectations or objectives for the future, including but not limited to statements regarding the Company's non-IFRS financial performance objectives, are forward-looking statements.

Such forward-looking statements are based on Dassault Systèmes management's current views and assumptions and involve known and unknown risks and uncertainties. Actual results or performances may differ materially from those in such statements due to a range of factors. If global economic and business conditions continue to be volatile or deteriorate, the Company's business results may not develop as currently anticipated and may decline below their earlier levels for an extended period of time. Furthermore, due to factors affecting sales of the Company's products and services, there may be a substantial time lag between any change in global economic and business conditions and its impact on the Company's business results.

In preparing such forward-looking statements, the Company has in particular assumed an average US dollar to euro exchange rate of US\$1.40 per €1.00 and US\$1.38 per €1.00 as well as an average Japanese yen to euro exchange rate of JPY125 to €1.00 and JPY124 to €1.00 for the 2013 second quarter and full year, respectively; however, currency values fluctuate, and the Company's results of operations may be significantly affected by changes in exchange rates. The Company's actual results or performance may also be materially negatively affected by numerous risks and uncertainties as described in the "Risk Factors" section of 2012 Document de Référence, filed with the French Autorité des Marchés Financiers (AMF) on April 3, 2013, and also available on the Company's website <a href="https://www.3ds.com">www.3ds.com</a>.



# Forward Looking Information

Readers are cautioned that the supplemental non-IFRS information presented in this press release is subject to inherent limitations. It is not based on any comprehensive set of accounting rules or principles and should not be considered as a substitute for IFRS measurements. Also, the Company's supplemental non-IFRS financial information may not be comparable to similarly titled non-IFRS measures used by other companies. Further specific limitations for individual non-IFRS measures, and the reasons for presenting non-IFRS financial information, are set forth in the Company's annual report for the year ended December 31, 2012 included in the Company's 2012 Document de Référence filed with the AMF on April 3, 2013.

In the tables accompanying this press release the Company sets forth its supplemental non-IFRS figures for revenue, operating income, operating margin, net income and diluted earnings per share, which exclude the effect of adjusting the carrying value of acquired companies' deferred revenue, stock-based compensation expense, the expenses for the amortization of acquired intangible assets, other income and expense, net, certain one-time items included in financial revenue and other, net, and the income tax effect of the non-IFRS adjustments. The tables also set forth the most comparable IFRS financial measure and reconciliations of this information with non-IFRS information.

When the Company believes it would be helpful for understanding trends in its business, the Company provides percentage increases or decreases in its revenue (in both IFRS as well as non-IFRS) to eliminate the effect of changes in currency values, particularly the U.S. dollar and the Japanese yen, relative to the euro. When trend information is expressed herein "in constant currencies", the results of the "prior" period have first been recalculated using the average exchange rates of the comparable period in the current year, and then compared with the results of the comparable period in the current year.



# Q1 2013 Highlights

- Delivering in-line Q1 results
- ► Focusing on expanding market size and accelerating 3DEXPERIENCE strategy roll-out
- Customers seeing clearly 3DEXPERIENCE business value
- Expanding footprint in Energy, Process & Utilities
- Announcing Archividéo and FE-DESIGN acquisitions
- Reconfirming FY13 objectives

# Agenda

- 1 Q1 2013 Business Review
- 2 Q1 2013 Financial Highlights
- 3 Q2 & FY13 Financial Objectives
- 4 Financial Information Appendix



# Q1 2013 Business Review

- 1. Q1 Performance
- 2. Energy, Process & Utilities Industry Highlights
- 3. Archividéo Acquisition
- 4. FE-DESIGN Acquisition



# Q1 2013 Performance Non-IFRS\*

- ► Soft market environment in Q1
- Delivering solid financial performance in this context

€ millions	Q1 13
Revenue	488.8
Growth	+6%
Growth ex FX	+7%
Software Growth ex FX	+8%
Operating Margin	29.0%
EPS (€)	0.78
EPS Growth	+10%

<sup>\*</sup> For a reconciliation to IFRS financial information, please refer to the tables in the Appendix.

# Revenue by Product Line Non-IFRS\*

- Impact of the environment visible on CATIA, ENOVIA and SOLIDWORKS
- Good specialized applications dynamic
- Sustained demand for SIMULIA
- ► Strong **DELMIA** quarter
- Software revenue growth excluding Gemcom, SquareClock and Transcat: ~+6% ex FX

### Software Revenue Growth ex FX by Product Line

	Q1 13
PLM	+9%
CATIA	+3%
ENOVIA	0%
Other PLM SW	+31%
SOLIDWORKS	+7%
<b>Total Software</b>	+8%

<sup>\*</sup> For a reconciliation to IFRS financial information, please refer to the tables in the Appendix.

# Mazda Adopts SIMULIA



Mazda Balances Performance and Weight In a Steel Car Body



reduction design optimization inve

### **MAZDA**

Leading automotive compagny headquarted in Japan

### **Business Values**

- Balance performance and weight in a steel car body
- Increase quality with optimized design: parts with low contribution to performance made thinner; those with strong contribution became thicker

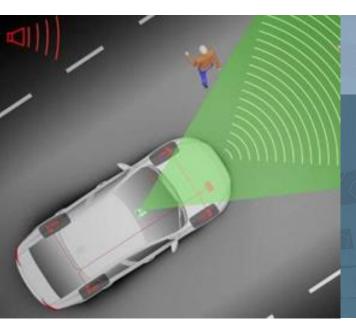
### Solution

SIMULIA Apps



# **Autoliv** Adopts **3D**EXPERIENCE Platform





### **AUTOLIV**

Worldwide leader in safety systems headquartered in Sweden with global presence

### **Business Values**

- Increase efficiency and platform for future development
- More than 9,000 users globally

### Solution

 3DEXPERIENCE Platform with ENOVIA Apps



### O'STIN Adopts 3DEXPERIENCE Platform





### O'STIN

Largest Russian apparel retailer in terms of turnover with offices in Russia, Kazakhstan, Ukraine and China

### **Business Values**

- Improve efficiency of product development processes and cross-functional collaboration
- Adopt industry best practices

- 3DEXPERIENCE
   Platform to support
   O'STIN's rapid growth
- Provides unified environment for design, sourcing and supply chain



### SFR Adopts 3DVIA





### **SFR**

Leading Telecom Operator – Part of Vivendi Group

### **Business Values**

- Virtually manage over 850 points of sales in 3D to collaborate around merchandising & channel efficiency
- Reduced cost of merchandising production and logistics by over 25%
- Reduced store merchandising deployment time by **50%**

### Solution

• 3DVIA Store (SquareClock)



# Revenue by Region Non-IFRS\*

	Double-digit	software revenue	growth in the	<b>Americas</b>
--	--------------	------------------	---------------	-----------------

- Strong growth in the UK
- Outstanding performance in India

Revenue Growth ex FX by Region		
	Q1 13	
Americas	+7%	
Europe	+6%	
Asia	+8%	
Total Revenue	+7%	



<sup>\*</sup> For a reconciliation to IFRS financial information, please refer to the tables in the appendix

# Q1 2013 Business Review

- 1. Q1 Performance
- 2. Energy, Process & Utilities Industry Highlights
- 3. Archividéo Acquisition
- 4. FE-DESIGN Acquisition

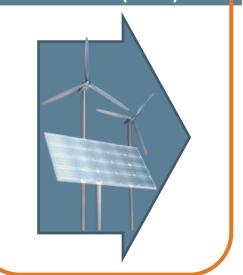


# Energy

### **Natural Resources**



# Energy, Process & Utilities (EPU)



### Energy Use







Expand energy production to grow global economy and support demographic changes

& **Scarcity of resources** 







Hydropower



**How to Change the Game with EPU Industry?** 



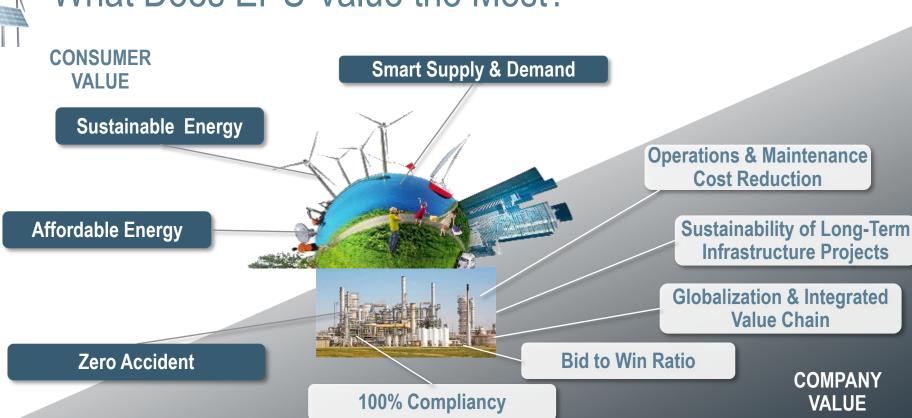
Oil & Gas



- Design and validate efficient & safe plants for industry processes
- 2. Accelerate innovation for renewable energy
- 3. Balance demand & supply



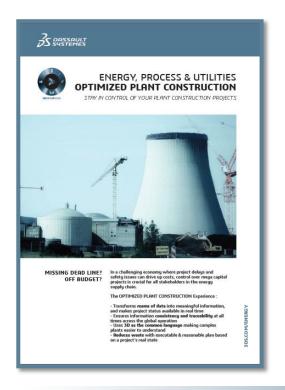
### What Does EPU Value the Most?

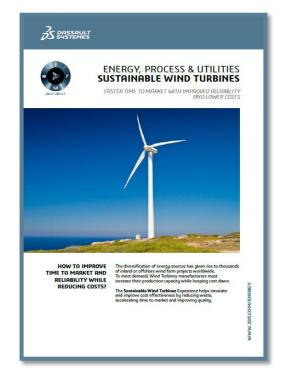






# 2 Industry Solution Experiences Available for EPU







# **EPU Video**





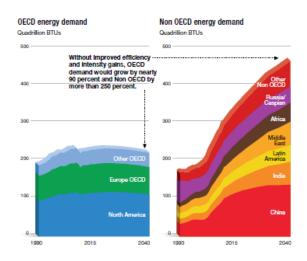


# **EPU Growth**

### **DS End-user Software Revenue Growth**

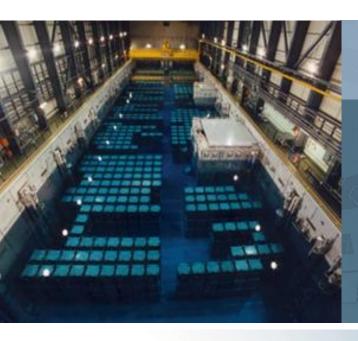


### Global Energy Demand Expected to be 30% Higher in 2040 Compared to 2010



### **NUVIA** Adopts **3D**EXPERIENCE Platform





### **NUVIA**

Nuclear specialist, covering both civilian and defense sectors across the complete lifecycle

### **Business Values**

- Governance of vast quantities of documents (engineering & design)
- Expand implementation to manage data relating to detailed design and construction phases

- Optimized Plant Construction
   Industry Solution Experience
- 3DEXPERIENCE platform with ENOVIA Apps
- Systems Integrator / Implementation
   Partner: TATA Technologies

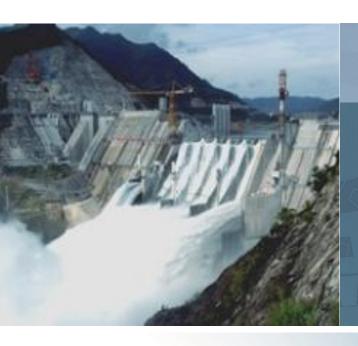


### CHIDI Adopts 3DEXPERIENCE Platform









### **CHIDI**

Leading engineering procurement & construction company in Hydro Power in China

### **Business Values**

- Deliver turnkey plants on-time and on-budget
- Collaboration between 20 departments for over 100 projects
- Targeting 3,000-4,000 users

- Optimized Plant Construction Industry Solution Experience
- 3DEXPERIENCE Platform with CATIA, ENOVIA, SIMULIA, 3DVIA, EXALEAD Apps



# **ENVISION** Adopts **3D**EXPERIENCE Platform





### **ENVISION**

Leading innovative wind power company headquartered in China

### **Business Values**

- Design process optimization to sustain the Chinese ambition in renewable energies
- Support transformation from onshore to offshore wind projects

- Sustainable Wind Turbine Industry Solution Experience
- 3DEXPERIENCE Platform with ENOVIA Apps



# An Innovative Project with POWER GRID



### **POWER GRID**

Responsibilities include planning, coordination, supervision and control over inter-state transmission system and operation of National & Regional Power Grids

### **Business Values**

• Drive innovation on Smart Grid Domain in a pilot city, Puducherry

### Solution

 Model, simulate, visualize urban phenomena pertaining to energy management, water and waste management, traffic management ...



# Q1 2013 Business Review

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# GEOVIA | Archividéo Acquisition

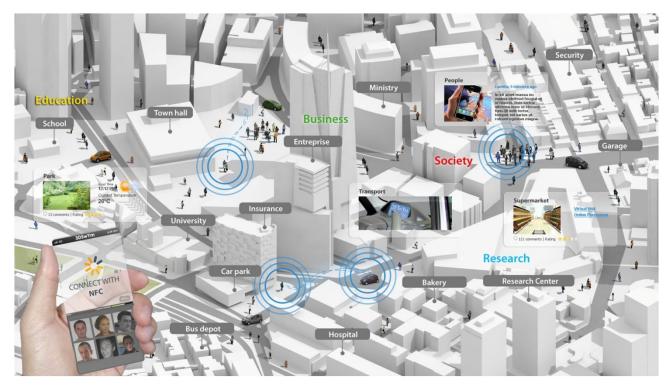
### Company profile

- Developing realistic 3D universes of cities and territories
- Long-lasting partnership with IGN, the French National Geographic Institute
- > Privately-held company based in Rennes, France



- Expanding 3DEXPERIENCE platform to urban environment planning with proven 3D city and landscape modeling technology under GEOVIA brand
- Plan and manage urban developments with the capability to predict, understand, collaborate and communicate accounting for multiple interdependencies

# 3DEXPERIENCity: Archividéo Integration



# Q1 2013 Business Review

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# SIMULIA | FE-DESIGN Acquisition

### Company profile

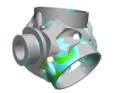
- ▷ Privately-held company headquartered in Germany ~ 50 employees
- ≥ 200+ customers 2012 FY revenue: ~ €5m (including €1m OEM fee from DS)



Balancing product performance against resource efficiency in timeconstrained product development environments











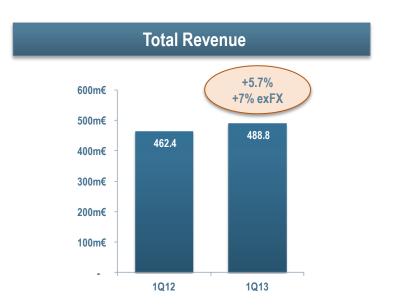


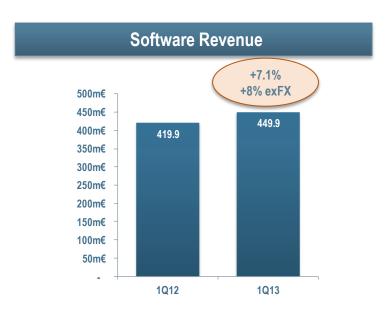
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### Revenue & Software Revenue Growth Non-IFRS\*





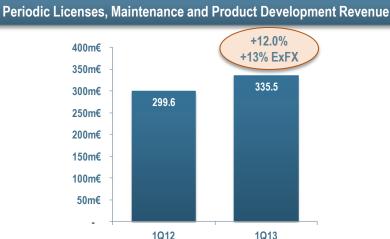
Q1 2013 exFX revenue growth on the high-end of guidance range



<sup>\*</sup> For a reconciliation to IFRS financial information, please refer to the tables in the appendix

### Software Revenue Growth Non-IFRS\*



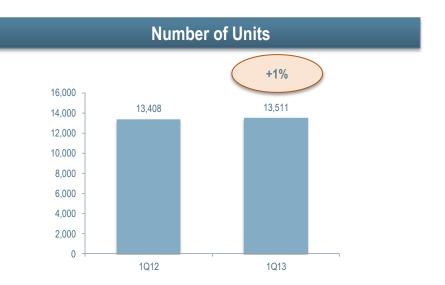


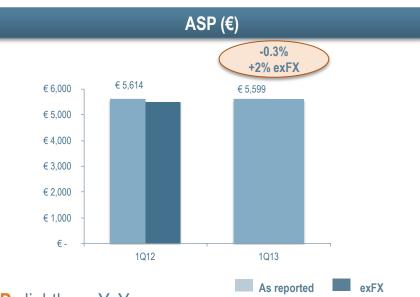
New licenses growth impacted by **soft market environment** and **strong base of comparison** (+18% exFX in Q1 2012) - Recurring revenue growth reflecting **strong maintenance**, **rental activity** and **favorable base of comparison** (Q1 2012 purchase orders processed in Q2 2012)

In accordance to IFRS, New licenses revenue was €120.3M in 1Q12 and €114.4M in 1Q13, decreasing by -4.9%. In accordance to IFRS, Recurring revenue (incl. AD) was €299.6M in 1Q12 and €332.0M in 1Q13, growing +10.8%.



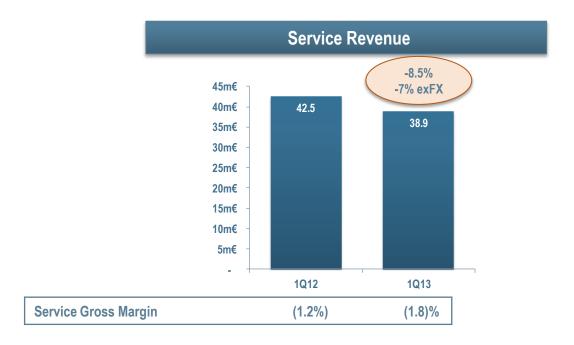
# **SOLIDWORKS Price & Units Evolution**





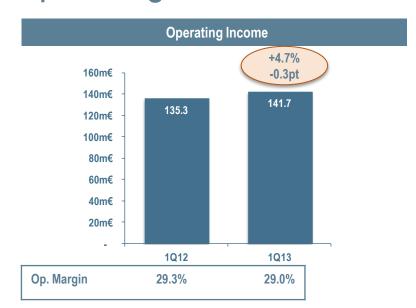
Softening of units growth in Q1 2013 and ASP slightly up YoY
Solid maintenance revenue driving Q1 SOLIDWORKS revenue up 7% exFX

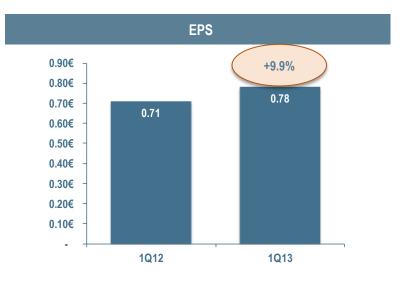
# Service Revenue & Margin Evolution Non-IFRS\*



<sup>\*</sup> For a reconciliation to IFRS financial information, please refer to the tables in the appendix

# Operating Income Evolution & EPS Non-IFRS\*



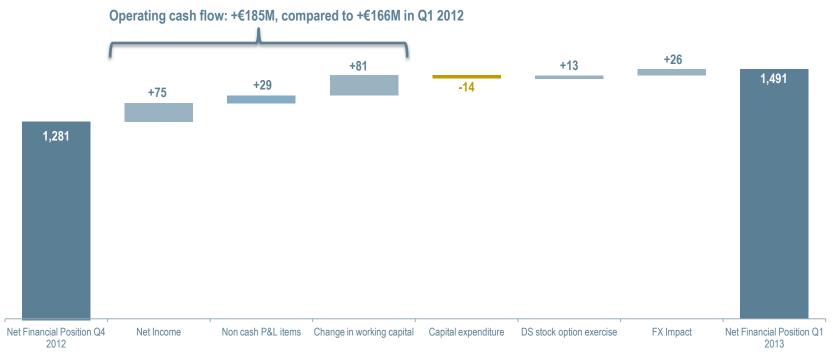


EPS reflecting growth in operating income and financial revenue



<sup>\*</sup> For a reconciliation to IFRS financial information, please refer to the tables in the appendix

# Change in Net Financial Position



Note: Net financial position is defined as Cash and Cash Equivalents + Short Term Investments - Long-term debt



## Agenda

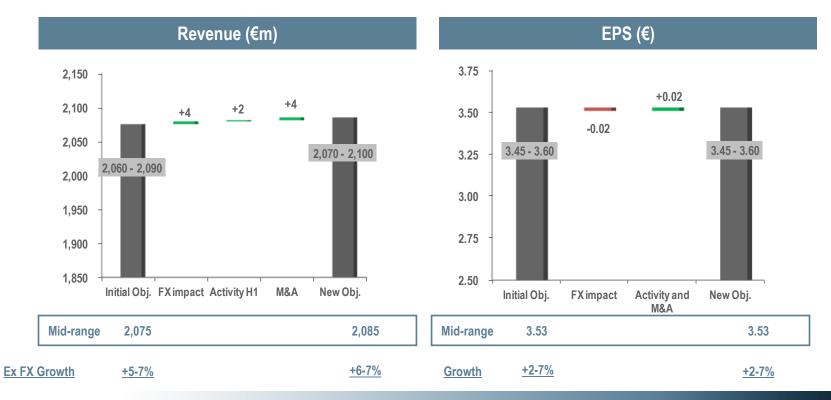
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## Reconfirming FY 2013 Financial Objectives

- ► Q2 2013:
  - ▷ Expecting positive growth on new licenses revenue
  - Anticipating recurring revenue at a more normalized growth rate of ~+9% ex FX
    - → slippage of maintenance renewal purchase orders last year from Q1 to Q2
- ► FY 2013: Reconfirming full year objectives
- Updating JPY rate assumptions for the 3 remaining quarters
  - From JPY120 per €1.00 to JPY125 → FY13: JPY124 per €1.00

## Objectives change: from February to April Non-IFRS



## Proposed Objectives Non-IFRS

€ millions	2Q 2013	FY 2013
Revenue	~515	2,070-2,100
Growth	+2%	+1-3%
Growth ex FX	~+7%	+6-7%
Operating Margin	~29%	~32%
EPS (€)	~0.80	3.45-3.60
<b>EPS Growth</b>	~+5%	+2-7%
€/\$ rates	1.40	1.38
€/¥ rates (before hedging)	125	124

## Agenda

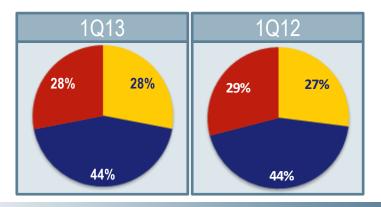
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# Revenue by Region

**IFRS** 

in €m	1Q13	1Q12	Growth	Growth ex FX
Americas	133.4	126.4	+5.5%	+6%
Europe	215.4	204.1	+5.5%	+6%
Asia	136.5	131.9	+3.5%	+7%
Total Revenue	485.3	462.4	+5.0%	+6%

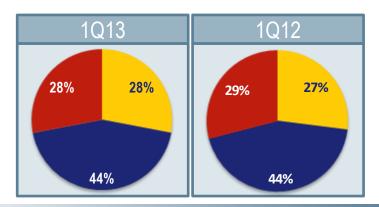






# Revenue by Region

in €m	1Q13	1Q12	Growth	Growth ex FX
Americas	134.5	126.4	+6.4%	+7%
Europe	216.0	204.1	+5.8%	+6%
Asia	138.3	131.9	+4.9%	+8%
Total Revenue	488.8	462.4	+5.7%	+7%



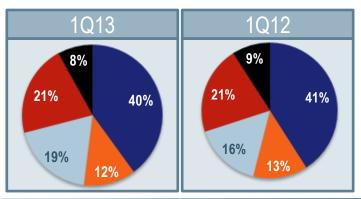




## Revenue by Product Line

**IFRS** 

in €m	1Q13	1Q12	Q12 Growth Gro	
PLM SW	343.8	321.5	+6.9%	+8%
CATIA SW	197.6	189.9	+4.1%	+3%
ENOVIA SW	56.4	58.1	-2.9%	-0%
Other PLM SW	89.8	73.5	+22.2%	+26%
SOLIDWORKS SW	102.6	98.4	+4.3%	+7%
Services	38.9	42.5	-8.5%	-7%
Total Revenue	485.3	462.4	+5.0%	+6%

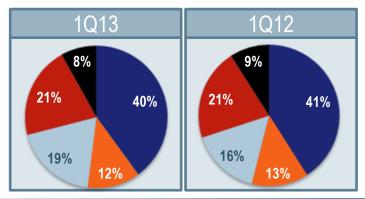


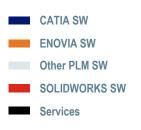




## Revenue by Product Line

in €m	1Q13	1Q13 1Q12		1Q13 1Q12 Growth		Growth ex FX
PLM SW	347.3	321.5	+8.0%	+9%		
CATIA SW	197.6	189.9	+4.1%	+3%		
ENOVIA SW	56.4	58.1	-2.9%	-0%		
Other PLM SW	93.3	73.5	+26.9%	+31%		
SOLIDWORKS SW	102.6	98.4	+4.3%	+7%		
Services	38.9	42.5	-8.5%	-7%		
Total Revenue	488.8	462.4	+5.7%	+7%		

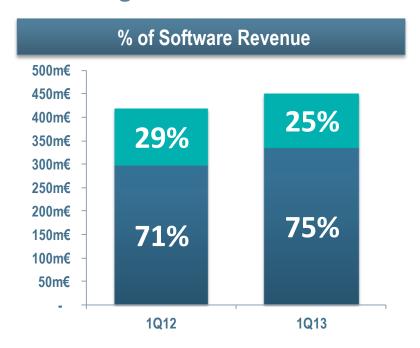






## Software Recurring Revenue Evolution

Non-IFRS



Recurring
Non-recurring

Recurring Software Revenue growth exFX of +13% in 1Q13 YoY NB: Recurring software revenue excludes product development



### IFRS P&L

(In millions of €, except per share data)	Three m	onths ended	March
	2013	2012	y/y
Software revenue	446.4	419.9	+6.3%
New licenses	114 4	120.3	(4.9%)
Product development	0.3	2.0	(85.0%)
Periodic licenses and Maintenance	331.7	297.6	+11.5%
Service and other revenue	38.9	42.5	(8.5%)
Total revenue	485.3	462.4	+5.0%
Cost of Software revenue	(24.2)	(22.4)	+8.0%
Cost of Service and other revenue	(39.7)	(43.1)	(7.9%)
Research and development	(94.8)	(86.4)	+9.7%
Marketing and sales	(161.0)	(144.6)	+11.3%
General and administrative	(36.4)	(36.1)	+0.8%
Amortization of acquired intangibles	(24.3)	(21.5)	+13.0%
Other operating income and expense, net	(1.0)	(2.2)	(54.5%)
Total operating expenses	(381.4)	(356.3)	+7.0%
Operating income	103.9	106.1	(2.1%)
Financial revenue and other, net	6.1	4.3	+41.9%
Income tax expense	(35.4)	(37.2)	(4.8%)
Non-controlling interest	(0.9)	(1.1)	,
Net Income (to equity holders of the parent)	73.7	72.1	+2.2%
Diluted net income per share (EPS)	0.58	0.58	+0.0%
Average diluted shares (Million)	126.7	125.3	11370



# IFRS P&L (%)

	2013	2012
	% of re	evenue
Software revenue	92.0%	90.8%
New licenses	23.6%	26.0%
Product development	0.1%	0.4%
Periodic licenses and Maintenance	68.3%	64.4%
Service and other revenue	8.0%	9.2%
Total revenue	100.0%	100.0%
Cost of Software revenue	5.0%	4.8%
Cost of Service and other revenue	8.2%	9.3%
Research and development	19.5%	18.7%
Marketing and sales	33.2%	31.3%
General and administrative	7.5%	7.8%
Amortization of acquired intangibles	5.0%	4.6%
Other operating income and expense, net	0.2%	0.5%
Total operating expenses	78.6%	77.1%
Operating income	21.4%	22.9%
Financial revenue and other, net	1.3%	0.9%
Income before income taxes	22.7%	23.9%
Income tax rate (% of IBIT)	32.2%	33.7%
Non-controlling interest	-0.2%	-0.2%
Net Income (to equity holders of the parent)	<u>15.2%</u>	<u>15.6%</u>

Three months ended March



Non IEDO DO	I .			
Non-IFRS P&	(In millions of €, except per share data)	Three mo	onths ended M	arch
	_	2013	2012	y/y
	Software revenue	449.9	419.9	+7.1%
	New licenses	449.9 114.4		
			120.3	(4.9%)
	Product development	0.3	2.0	(85.0%)
	Periodic licenses and Maintenance	335.2	297.6	+12.6%
	Service and other revenue	38.9	42.5	(8.5%)
	Total revenue	488.8	462.4	+5.7%
	Cost of Software revenue	(24.1)	(22.3)	+8.1%
	Cost of Service and other revenue	(39.6)	(43.0)	(7.9%)
	Research and development	(91.0)	(83.8)	+8.6%
	Marketing and sales	(158.0)	(143.2)	+10.3%
	General and administrative	(34.4)	(34.8)	(1.1%)
	Total operating expenses	(347.1)	(327.1)	+6.1%
	Operating income	141.7	135.3	+4.7%
	Financial revenue and other, net	5.5	1.7	N/S
	Income tax expense	(47.7)	(47.0)	+1.5%
	Non-controlling interest	(0.9)	(1.1)	(18.2%)
	Net Income (to equity holders of the parent)	98.6	88.9	+10.9%
	Diluted net income per share (EPS)	0.78	0.71	+9.9%
	Average diluted shares (Million)	126.7	125.3	



# Non-IFRS P&L (%)

_ ( /0 /	Three months ended March			
\ /	2013	2012		
	% of re	venue		
Software revenue	92.0%	90.8%		
New licenses	23.4%	26.0%		
Product development	0.1%	0.4%		
Periodic licenses and Maintenance	68.6%	64.4%		
Service and other revenue	8.0%	9.2%		
Total revenue	100.0%	100.0%		
Cost of Software revenue	4.9%	4.8%		
Cost of Service and other revenue	8.1%	9.3%		
Research and development	18.6%	18.1%		
Marketing and sales	32.3%	31.0%		
General and administrative	7.0%	7.5%		
Total operating expenses	71.0%	70.7%		
Operating income	29.0%	29.3%		
Financial revenue and other, net	1.1%	0.4%		
Income before income taxes	30.1%	29.6%		
Income tax rate (% of IBIT)	32.4%	34.3%		
Non-controlling interest	-0.2%	-0.2%		
<b>Net Income</b> (to equity holders of the parent)	<u>20.2%</u>	<u>19.2%</u>		



### IFRS – Non-IFRS Reconciliation – 1Q13

#### Revenue and Gross Margin

(€ million, except % and per share data)		Three months ended March 31,						(Decrease)
	2013 IFRS	Adjustment (1)	2013 non-IFRS	2012 IFRS	Adjustment (1)	2012 non-IFRS	IFRS	Non-IFRS (2)
TOTAL REVENUE	485.3	3.5	488.8	462.4			+5.0%	+5.7%
Total Revenue breakdown by activity								
Software revenue	446.4	3.5	449.9	419.9			+6.3%	+7.1%
New Licenses revenue	114.4			120.3			(4.9%)	
Product Development	0.3			2.0				
Periodic and Maintenance revenue	331.7	3.5	335.2	297.6			+11.5%	+12.6%
Recurring portion of Software revenue	74%		75%	71%				
Service and other revenue	38.9			42.5			(8.5%)	
Total Revenue breakdown by segment								
PLM SW revenue	343.8	3.5	347.3	321.5			+6.9%	+8.0%
of which CATIA SW revenue	197.6			189.9			+4.1%	
of which ENOVIA SW revenue	56.4			58.1			(2.9%)	
of which Other PLM SW revenue	89.8	3.5	93.3	73.5			+22.2%	+26.9%
SOLIDWORKS revenue	102.6			98.4			+4.3%	
Service and other revenue	38.9			42.5			(8.5%)	
Total Revenue breakdown by geography								
Americas revenue	133.4	1.1	134.5	126.4			+5.5%	+6.4%
Europe revenue	215.4	0.6	216.0	204.1			+5.5%	+5.8%
Asia revenue	136.5	1.8	138.3	131.9			+3.5%	+4.9%
Gross Margin								
Cost of Software revenue	(24.2)	0.1	(24.1)	(22.4)	0.1	(22.3)	+8.0%	+8.1%
Software Gross margin*	94.6%		94.6%	94.7%		94.7%		
Cost of Service and other revenue	(39.7)	0.1	(39.6)	(43.1)	0.1	(43.0)	(7.9%)	(7.9%)
Service Gross margin	(2.1%)		(1.8%)	(1.4%)		(1.2%)	. ,	. ,

- In the reconciliation schedule herewith,

   (i) all adjustments to IFRS revenue data reflect the exclusion of the deferred revenue adjustment of acquired companies.
- 2. The non-IFRS percentage increase (decrease) compares non-IFRS measures for the two different periods. In the event there is a non-IFRS adjustment to the relevant measure for only one of the periods under comparison, the non-IFRS increase (decrease) compares the non-IFRS measure to the relevant IFRS measure.
- No amortization of acquired intangibles is included in Software Gross margin calculation



### IFRS – Non-IFRS Reconciliation – 1Q13

#### Expenses & Earnings

(€ million, except % and per share data)		T	hree months e	ended March 3	1,		Increase (Decrease)		
	2013 IFRS	Adjustment (1)	2013 non-IFRS	2012 IFRS	Adjustment (1)	2012 non-IFRS	IFRS	Non-IFRS (2)	
Total Operating Expenses	(381.4)	34.3	(347.1)	(356.3)	29.2	(327.1)	+7.0%	+6.1%	
Stock-based compensation expense	(9.0)	9.0	-	(5.5)	5.5	-	-		
Amortization of acquired intangibles	(24.3)	24.3	-	(21.5)	21.5	-	-		
Other operating income and expense, net	(1.0)	1.0	-	(2.2)	2.2	-	-	-	
Operating Income	103.9	37.8	141.7	106.1	29.2	135.3	(2.1%)	+4.7%	
Operating Margin	21.4%		29.0%	22.9%		29.3%			
Financial revenue & other, net	6.1	(0.6)	5.5	4.3	(2.6)	1.7	+41.9%	+223.5%	
Income tax expense	(35.4)	(12.3)	(47.7)	(37.2)	(9.8)	(47.0)	(4.8%)	+1.5%	
Non-controlling interest impact	(0.9)			(1.1)	0.0	(1.1)	-		
Net Income	73.7	24.9	98.6	72.1	16.8	88.9	+2.2%	+10.9%	
Diluted net income per share, in € (3)	0.58	0.20	0.78	0.58	0.13	0.71	+0.0%	+9.9%	

(€ million)		Three months ended March 31,					
	2013 IFRS	Adjust.	2013 non-IFRS	2012 IFRS	Adjust.	2012 non-IFRS	
Cost of rev enue	(63.9)	0.2	(63.7)	(65.5)	0.2	(65.3)	
Research and development	(94.8)	3.8	(91.0)	(86.4)	2.6	(83.8)	
Marketing and sales	(161.0)	3.0	(158.0)	(144.6)	1.4	(143.2)	
General and administrative	(36.4)	2.0	(34.4)	(36.1)	1.3	(34.8)	
Total stock-based compensation expense		9.0			5.5		

- . In the reconciliation schedule herewith, (i) adjustments to IFRS operating expenses data reflect the exclusion of the amortization of acquired intangibles, share based compensation expense, and other operating income and expense, (ii) adjustments to IFRS financial revenue and other, net reflect the exclusion of certain one-time financial gains and losses in 2012 and 2013, and (iii) all adjustments to IFRS income data reflect the combined effect of these adjustments, plus with respect to net income and diluted net income per share, the income tax effect of the non IFRS adjustments.
- The non-IFRS percentage increase (decrease) compares non-IFRS measures for the two different periods. In the event there is a non-IFRS adjustment to the relevant measure for only one of the periods under comparison, the non-IFRS increase (decrease) compares the non-IFRS measure to the relevant IFRS measure.
- Based on a weighted average of <u>126.7</u> million diluted shares for Q1 2013 and <u>125.3</u> million diluted shares for Q1 2012.

### Financial Revenue & Other

€m	<u>1Q13</u>	<u>1Q12</u>	Growth
Interest Income	5.1	5.9	(14%)
Interest Expense	(0.5)	(2.2)	(77%)
Financial net Income	4.6	3.7	24%
Exchange Gain / Loss Other Income / Loss	0.9 0.0	(1.6) (0.4)	N/S (100%)
Total	5.5	1.7	N/S



### Exchange Rate Evolution From assumptions to actual data

Breakdown of P&L by currency for 1Q13				
	USD	JPY		
Revenue (As a % of Revenue)	32.9%	15.5%		
Operating Expenses (As a % of Expenses)	33.5 %	5.3%		

Average Exchange rates					
		2013	2012	% change	
Quartar	USD	1.32	1.31	+1%	
Quarter	JPY	121.8	104.0	+17%	





## Comparing 1Q13 with Objectives at mid-range

43	Revenue	Operating Expenses	Operating Profit	Operating Margin
1Q13 Guidances mid-range  Growth YoY	475.0 +2.7%	339.6 +3.8%	135.4 +0.1%	28.5% -0.8pt
\$ Impact on Rev./Exp.	+9.8	+7.2	+2.6	
JPY Impact on Rev./Exp.	-1.1	-0.4	-0.7	
Other incl. GBP, WON and Hedging	+2.4	+1.0	+1.4	
Total FX	+11.1	+7.8	+3.3	+0.0pt
Activity / Cost Control / Other	+2.7	-0.3	+3.0	+0.5pt
Delta: Reported vs guidances	+13.8	+7.5	+6.3	+0.5pt
1Q13 Reported  Growth YoY	488.8 +5.7%	347.1 +6.1%	141.7 + <i>4.7</i> %	29.0% -0.3pt
1Q12 Reported	462.4	327.1	135.3	29.3%



## Estimated FX impact on 1Q13 Op. Results

€ millions QTD	Total Revenue	Operating Expenses	Operating Income	Operating Margin
1Q13 Reported	488.8	(347.1)	141.7	29.0%
1Q12 Reported  Growth as reported	462.4 +5.7%	(327.1) +6.1%	135.3 +4.7%	29.3% -0.3 pt
Impact of Actual Currency Rates USD impact JPY impact (Not hedged) Other curencies impact and Hedging Total FX Impact adjustment	(1.2) (12.3) 7.7 (5.8)	0.9 2.9 0.9 4.7	(0.3) (9.4) 8.6 (1.1)	
1Q12 @ 1Q13 rates  Growth exFX	456.6 +7%	(322.4)	134.2 +6%	29.4% -0.4 pt

### **Balance Sheet**

F	RS

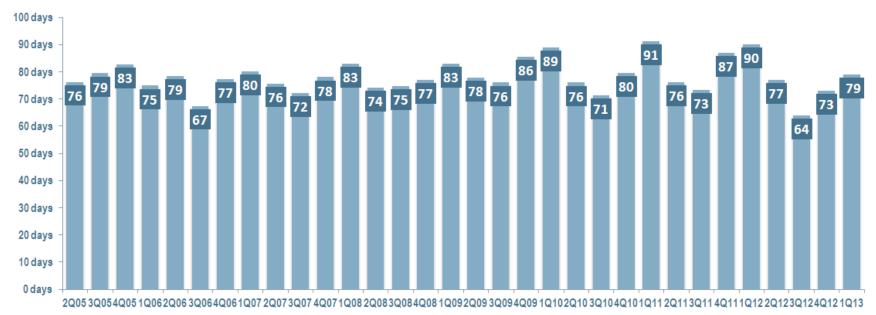
	End of	End of	Variation
(in millions of €)	Mar-13	Dec-12	Mar-13 / Dec-12
Cash and cash equivalents	1,393.9	1,159.3	+234.6
Short-term investments	132.7	159.8	-27.1
Accounts receivable, net	428.6	457.8	-29.2
Other current assets	155.1	154.4	<u>+0.7</u>
Total current assets	2,110.3	1,931.3	+179.0
Property and equipment, net	109.0	107.9	+1.1
Goodwill and Intangible assets, net	1,448.0	1,459.5	-11.5
Other non current assets	149.3	113.4	+35.9
Total Assets	3,816.6	3,612.1	+204.5
Accounts payable	83.5	90.8	-7.3
Unearned revenue	559.1	484.7	+74.4
Short-term debt	24.0	25.5	-1.5
Other current liabilities	313.0	327.5	<u>-14.5</u>
Total current liabilities	979.6	928.5	+51.1
Long-term debt	36.0	38.3	-2.3
Other non current obligations	309.8	291.6	<u>+18.2</u>
Total long-term liabilities	345.8	329.9	+15.9
Non-controlling interest	18.9	16.2	+2.7
Parent Shareholders' equity	2,472.3	2,337.5	+134.8
Total Liabilities and Shareholders' Equity	3,816.6	3,612.1	+204.5

Note: The December 31, 2012 balance sheet reflects the adoption of revised IAS 19 in 2013.



### Trade Accounts Receivables / DSO

**IFRS** 





### Consolidated Statement of Cash Flows

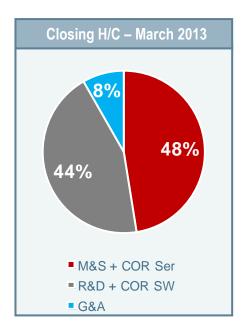
**IFRS** 

(in millions of€)	1Q13	1Q12	Variation
Net income attributable to equity holders of the parent	73.7	72.1	+1.6
Non-controlling interest	0.9	1.1	-0.2
Netincome	74.6	73.2	
Depreciation of property & equipment	8.0	9.1	
Amortization of intangible assets	25.9		+3.4
Other non cash P&L items	(4.3) 80.8	5.5	-9.8 +25.4
Changes in working capital Net Cash Provided by (Used in) Operating Activities (I)	185.0	165.7	
net cash i fortaca by (osca in operating Activities (i)	105.0	103.1	11010
Additions to property, equipment and intangibles	(14.0)	(14.4)	+0.4
Payment for acquisition of businesses, net of cash acquired		(18.1)	
Sale of fixed assets	0.2	0.2	+0.0
Sale (Purchase) of short-term investments, net	28.3	50.9	-22.6
Sales of investments, loans and others	(0.1)	(5.0)	+4.9
Net Cash Provided by (Used in) Investing Activities (II)	14.4	13.6	+0.8
Proceeds from exercise of stock-options	13.3	32.7	-19.4
Net Cash Provided by (Used in) Financing Activities (III)	13.3	32.7	-19.4
Effect of exchange rate changes on cash and cash equivalents (IV)	21.9	(23.3)	+45.2
Increase (Decrease) in Cash (V) = (I)+(II)+(III)+(IV)	234.6	188.7	+45.9
Cash and cash equivalents at Beginning of Period	1,159.3	1,154.3	
Cash and cash equivalents at End of Period	1,393.9	1,343.0	
Cash and cash equivalents variation	234.6	188.7	



### Headcount

At Closing - TOTAL					
	<u>Mar-13</u>	<u>Mar-12</u>	% growth	<u>Dec-12</u>	% growth
M&S + COR Ser	4,822	4,620	+4%	4,851	-1%
R&D + COR SW	4,496	4,189	+7%	4,421	+2%
G&A	840	821	+2%	851	-1%
Total	10,158	9,630	+5%	10,123	+0%



## IFRS 2013 Objectives

Accounting elements not included in the non-IFRS 2013 Objectives

- > FY 2013 estimated deferred revenue write-down of ~€4m
- > FY 2013 estimated share-based compensation expenses: ~€35m
- FY 2013 estimated amortization of acquired intangibles: ~€95m
- Other operating income and expense, net
  - No estimate
- These estimates do not include any new stock option or performance share grants, or any new acquisitions or restructurings completed after April 24, 2013, nor acquisitions disclosed in this presentation press release, for which the accounting elements will be included in the Q2 2013 earnings



